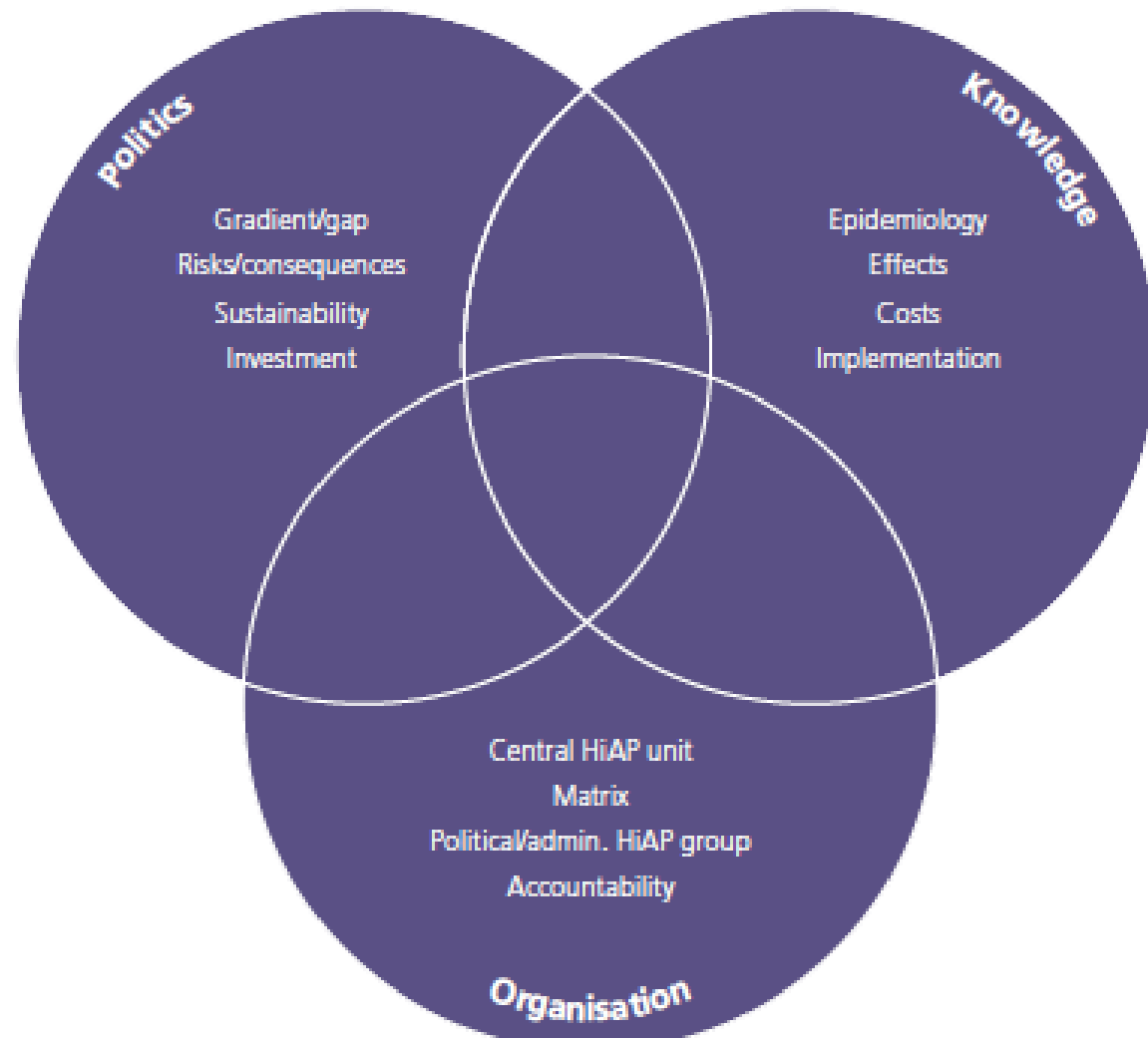


# Tackling Health Inequalities Locally: the Scandinavian Experience

Kompetencer og organisering der fremmer  
Health equity in all policies

Tone Poulsson Torgersen, København 1. desember 2015



## VI: Build policy making skills

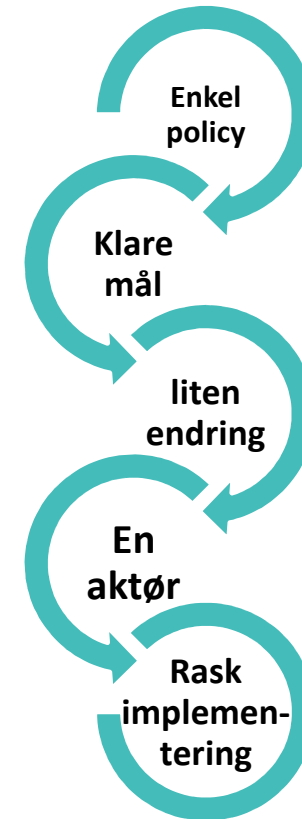
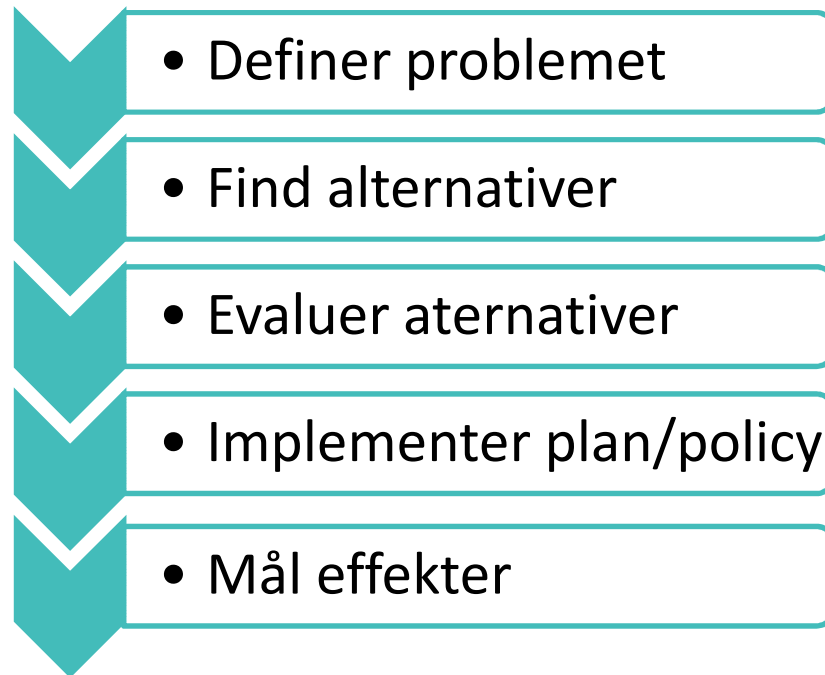
### Observation:

Multisectoral policy making demands skills in public health, needs assessment and health (equity) impacts assessment. Skills in epidemiology, economy, health promotion and prevention are relevant. It also demands insights in the cultures of different sectors.

### Recommendation:

Teaching programmes should be developed and offered that provide participants with both skills in local policymaking and in utilising public health evidence as well as in the terminologies, traditions, and evidence used in various sectors relevant to public health.

# Rasjonell tradisjon



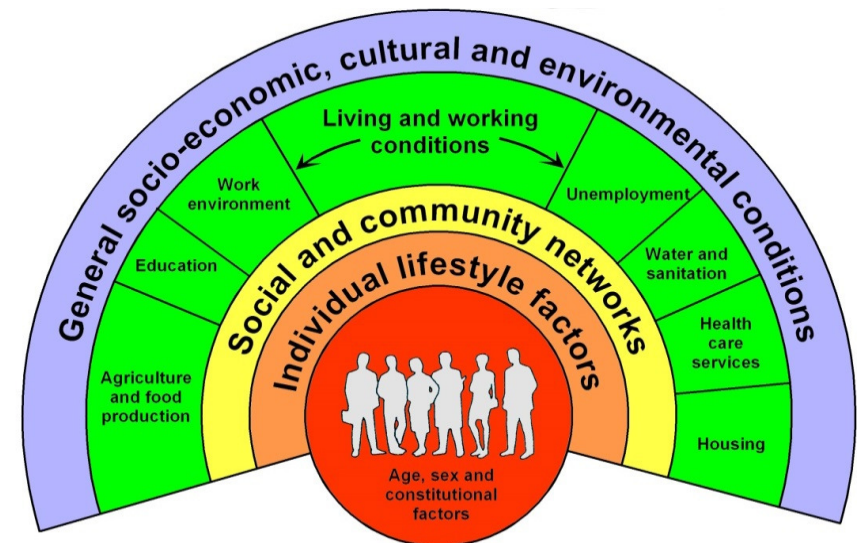
Cleaves 1980

# Kommunalt arbeid i komplekse systemer

## «Wicked problems»:

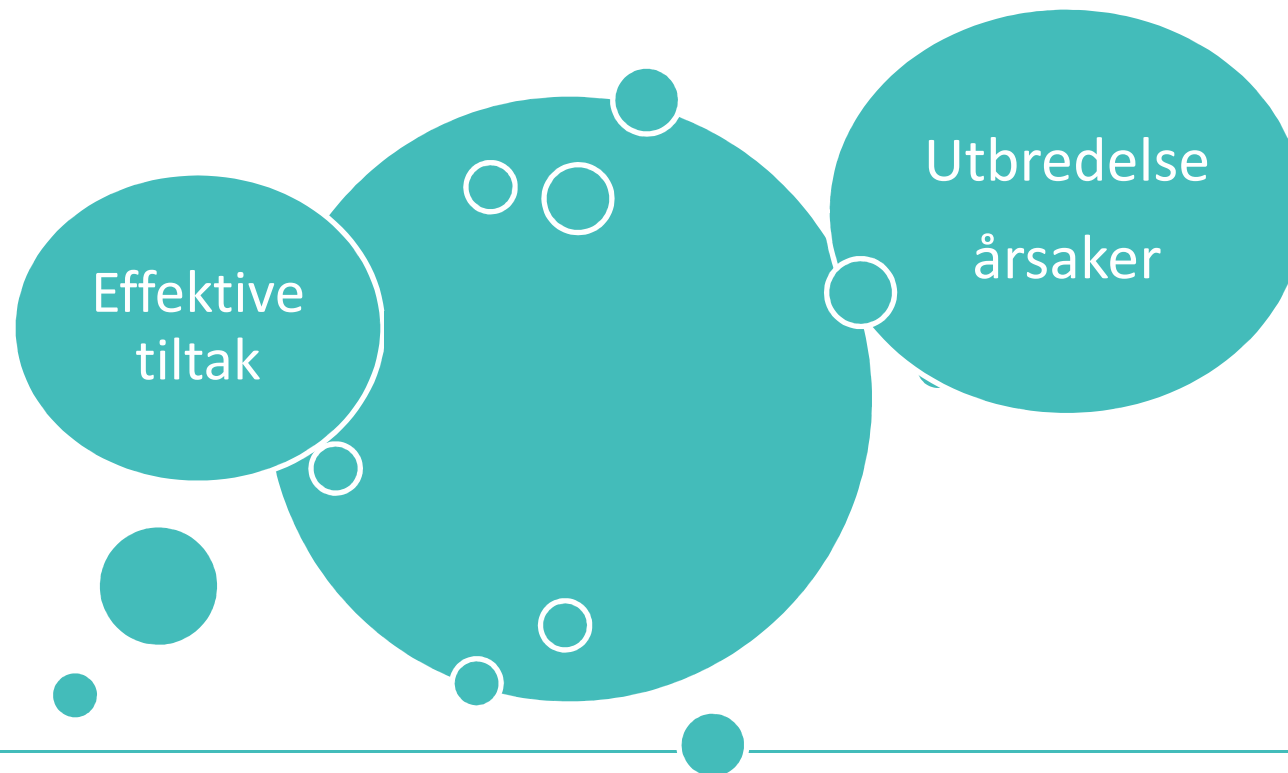
- Årsak-virkning vanskelig å definere – ingen enkel årsak eller løsning
- Kan ikke løses uten forhandling blant interessentene
- Krever kollektiv handling på tvers av grupper med ulike verdier
- Systemtilnærming i løsninger

(Dentoni, Kickbusch)



Source: Dahlgren and Whitehead, 1991

# Kompetencer for kompleksitet





Case 1: Erfaringer Inherred Samkommune v/Dina von Heimburg

Case 2: Erfaringer fra Holbæks Kommune v/ Julie Becher



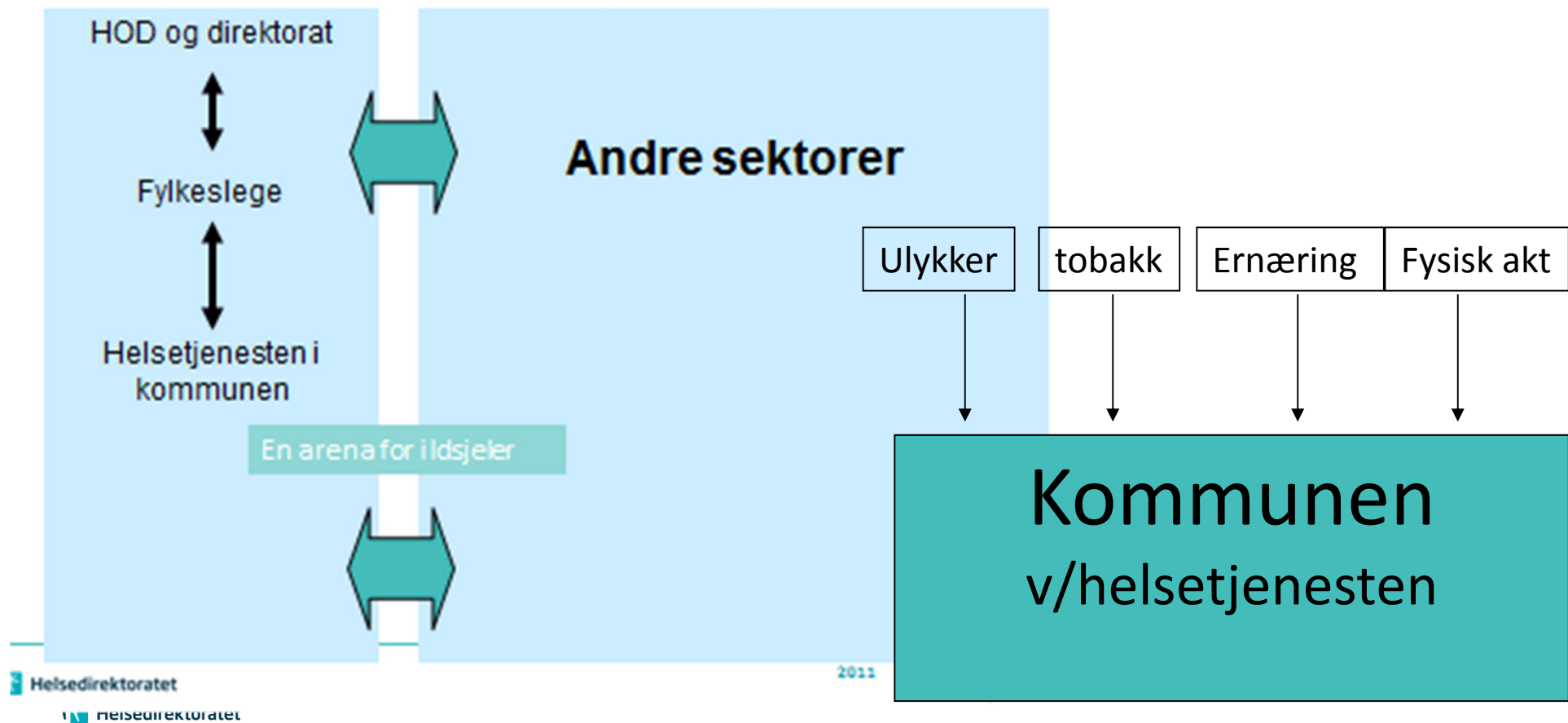
# Styringstrender over tid

| 1945-                                                                      | 1980-                                                                   | 1990-                                                                                |
|----------------------------------------------------------------------------|-------------------------------------------------------------------------|--------------------------------------------------------------------------------------|
| <ul style="list-style-type: none"><li>• Offentlig administrasjon</li></ul> | <ul style="list-style-type: none"><li>• New public management</li></ul> | <ul style="list-style-type: none"><li>• Samstyring (New Public Governance)</li></ul> |

## Samstyring:

*«Den ikke hierarkiske prosessen hvorved offentlige og private aktører og ressurser koordineres og gir felles retning og mening»*

# Fra sektor perspektivet



# Til kommuneperspektivet

## Nasjonal støtte:

Informasjon og veiledning  
Lokale data  
Analyseverktøy  
Planverktøy  
Styringssystemer  
Kunnskapsstøtte

